

Strategic Plan 2015-2019



## **VISION**

Prince George will be a recognized premier all-seasons destination – a community with remarkable urban experiences surrounded by incredible wilderness opportunities.

# **MISSION**

By December 31, 2019, Tourism Prince George will increase visitation\* to Prince George by 5% through:

**VISITOR SERVICES** – We will provide excellent customer service and support local tourism stakeholders in delivering professional services to visitors.

**PRODUCT DEVELOPMENT** - We will have accessible and desirable products during all seasons that are available to a wide range of visitors in the leisure market including aboriginal, arts & culture, adventure.

**MARKET DEVELOPMENT –** We will promote the positive image of Prince George through engagement and continuing to build a compelling brand in core and niche markets.

**ORGANIZATION EFFECTIVENESS** – We will increase the capacity and effectiveness of Tourism Prince George in the following areas – governance, engagement, staff capabilities, policies & procedures.

\*This growth rate refers to hotel room tax which is a proxy measurement for an overall growth in visitations and tourism

## **WE ARE**

**WELCOMING** – We are excited to welcome the world and offer amazing visitor experiences.

**PROUD** – We are proud of Prince George and the contribution that we make to our incredible community.

**COLLABORATIVE** – We foster open communication, teamwork, community engagement and building trust with our stakeholders.

**ACCOUNTABLE** – We are dedicated to operating in a transparent and responsible manner.

**FUN** – We are passionate about creating and sustaining an enjoyable atmosphere in all we do.



## **KEY RESULT AREAS**

#### A. VISITOR SERVICES

By December 31, 2019, we will accomplish the following goals:

- 1. Continue to seek out and implement innovative ways of meeting visitors' needs for information.
- 2. Continue to promote and support the World Host standard with our stakeholders.
- 3. Support stakeholders, other tourism contact points and residents to be well-informed, proud ambassadors for Prince George.

### **B. PRODUCT DEVELOPMENT**

By December 31, 2019, we will accomplish the following goals:

- 1. Make ticketable tourism products and experiences, purchasable, centralized and accessible.
- 2. Facilitate area First Nations in their development of tourism products and experiences and partner in the marketing of these.
- 3. Facilitate the improvement of existing outdoor tourism products and experiences and development of new tourism products and experiences.
- 4. Engage other agencies and regional operators to enhance the uptake of Tourism Prince George products as part of a regional tourism experience.
- 5. Work with partners in facilitating an organized event and festival calendar that will attract people from outside the community.

### C. MARKET DEVELOPMENT

By December 31, 2019, we will accomplish the following goals:

- 1. Continue to focus on and grow tourism economic impact from core markets.
- 2. Bring non-ticketable (i.e. guided and self-guided) tourism experiences in Prince George to market.
- 3. Develop a strong program and reputation for sports hosting.
- 4. Develop a strong program and reputation for meetings and conventions.
- 5. Continue to support the growth of hunting and fishing tourism.
- 6. Continue to refine and leverage our brand to obtain a strong and positive



perception of Prince George in all markets.

### D. ORGANIZATION EFFECTIVENESS

By December 31, 2019, we will accomplish the following goals:

- 1. The Board will be active ambassadors for Tourism Prince George providing effective governance.
- 2. Stakeholders are engaged with Tourism Prince George and recognize what we have to offer and what we have done to support their success.
- 3. We have a stable, enthusiastic and capable staff who are productive and feel valued.
- 4. We will have a complete set of relevant operational policies and procedures in place that staff are aware of and that support consistency and effectiveness in our organization.